

Bring Home Happiness



USHA SHRIRAM

December 2023

Brief Introduction



USHA SHRIRAM started its journey 40 years back. A team of project managers, engineers were recruited from top institutions including IITs with a basic goal of ensuring consistency in quality through exclusive vendors and setting up manufacturing facilities of world class standard.

The basic motto of the organization was to produce and procure products to compete with the best in the world. Through efforts of a team which worked sincerely and tirelessly towards achieving this goal, our products gained market shares in India and we were able to successfully export our products to Middle East, Africa, Sri Lanka and even to Australia.

The company was established in 1983. Its promoters were Dr.Charat Ram and Mr. N. R. Dongre. Dr.Charat Ram was an industrialist of eminent repute and scion of the erstwhile Shriram Group. Mr.Dongre was an IIT,Kharagpur alumni with vast experience in business management. The company is now managed by business professionals with vast experience in the field of manufacturing and marketing.

Brief Introduction



Over the last 40 years, the company has introduced a vast range of products from Home & Institutional Lighting, all types of Furniture & Mattresses, Pressure Cookers & Cookware, Solar Products, Water & Air Purifiers, Luggage, Televisions & Accessories, Electrical Products such as Modular Switches, Wires & Cables, MCBs & Switchgear, Mobiles and CCTV Camera among others.

Brand USHA SHRIRAM is known for its quality and reliability and has built its reputation over decades through millions of satisfied customers.







Our company has been using the Brand USHA/ USHA SHRIRAM for over 3 decades. The Brand represents the attributes of innovation and long-lasting quality, making the products real value for money, leading to tremendous customer satisfaction.

USHA is India's No. 1 domestic brand in Consumer Durables after Samsung & LG (brand equity), details are enclosed.

The Brand has consistently been declared among the top consumer durable Brands in the country. A survey done by Nielsen, places our Brand among the top 5 Brands in Water Purifiers, Lighting, and Cookware, furniture categories. Usha Shriram is among the popular Brands in electronic products like mobiles, TV, CCTV etc.







Usha Shriram has a rich legacy, of backing its products with excellent after sales service, resulting in satisfied customers.

Usha Shriram has been voted as a Trusted Brand in Electric Wires Category in 2019 by the Reader's Digest. A copy of the certificate issued is enclosed.

The value of our brands is immense.

Brand Equity Ratings (Last 5 years)



The brand **USHA** has been consistently among the top 5 Consumer Durable brands in India. During the last two years, it has been rated at No. 3. Only 2 foreign brands namely, Samsung & LG are above USHA. The last 5 years brand equity data is enclosed.

Brand Equity Ratings (2014)



1 MAAZA 2 FROOTI 3 GLUCON-D	1 HORLICKS	1 PARACHUTE	
3 GLUCON-D	2 COMPLAN	2 DABUR	
	3 BOURNVITA	3 HIMANI NAVRATNA	
4 COCA-COLA	4 TATA TEA	4 BAJAJ ALMOND DROP	
5 PEPSI	5 BOOST	5 KEO KARPIN	
6 SPRITE	6 NESCAFE		
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3 SONY			
4 PHILIPS	1 MAGGI		
5 WHIRLPOOL	2 BRITANNIA		
6 VIDEOCON	3 PARLE		
7 GODREJ APPLIANCES	4 TATA SALT		
8 USHA	5 KURKURE		
9 ONIDA			
	7 LAY'S		
11 TOSHIBA	8 SUNFEAST		
12 VOLTAS	9 AASHIRVAAD	TO TOSTIDA	
13 ORIENT FANS	10 KISSAN	LIFE INSURANCE	
14 BAJAJ APPLIANCES	11 BINGO	1 LIC	
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1 TATA SKY

4 TVS MOTORCYCLES

HE ECONOMIC TIMES, OCTOBER 22-28, 2014 6 **MOBILE HANDSETS** 1 NOKIA **2 SAMSUNG MOBILE** 3 LG 4 MICROMAX 5 BLACKBERRY **6 SONY XPERIA** 7 MOTOROLA 8 SPICE 9 VIDEOCON **10 KARBONN 11 IPHONE** 12 LAVA 13 HTC 14 MAXX 15 XOLO **ORAL CARE** 1 COLGATE ² CLOSEUP **3 PEPSODENT** 4 ORAL-B ⁵ VICCO VAJRADANTI OTC 1 MOOV 2 VICKS **3 ZANDU BALM** 4 CROCIN **5 AMRUTANJAN BALM** 6 IODEX 7 SARIDON 8 BOROLINE 9 D'COLD 10 HAJMOLA

11 ENO

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12 DERMICOOL **13 DISPRIN 14 ITCH GUARD 15 PUDIN HARA** 16 BAND-AID

Brand Equity Ratings (2015)





Brand Equity Ratings (2016)





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MUMBAL

pulled out jingle, a mom (this rankings. In an equally remarktime Deepti Naval) and her kids able comeback, it is at a respect-(now teenagers) finding the same able 25 this year. Says a jubilant joy once again. Explains Suresh Narayanan, "We were the most Narayanan, chairman & manag- tested brand during this period. ing director, Nestle India, "We The single biggest challenge was were resurrecting a brand that had to get credibility and trust back." been declared clinically dead so we As per Nielsen data, the brand decided to bring back the memory has claimed market-share of 60% of that setting and the song."

Trust was just one of the casual- it was a couple of years back. ties of the infamous Maggi con- The relaunch was also a reboot: troversy of 2015, when the FSSAI apart from more traditional variclaimed extraordinarily high antstherewerenewofferingslikea quantities of lead in packs of 'no onion no garlic' variant and the popular noodles. MEBAC Hotheads, a sub-brand Emotions around the MEBAC with 4 flavours. The brand did a yo-yo - from outrage to longing and nostalgia as it got pulled 2016 25 X off the store shelves. As per reports, and social media Maggi ended up de-

engagement. As per stroving 550 tonnes of Naravanan, advertisstock across the country ing has played a key role in after a Supreme Court order. reclaimingtrust In the aftermath, Maggi nose- Pranesh Misra, chairman & dived to a shocking 95 rank in managing director, Brandscapes

though it's still a long slog to where

AUTO FOUR WHEELERS 20162015 with 4 flavours. The messaging combined the old and the new: traditional advertising with a great-2 er degree of digital

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Maruti	
Tata Motors	
Honda	
Mahindra	
Toyota	
Hyundai	
Ford	

Sony Xperia

Lava

iPhone/iPad

Motorola

OPPO

Intex

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LIFE INSURANCE

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FABRIC CARE 0162015-Surf Excel Ariel Tide Rin Wheel Nirma Uiala Patanjali NE Godrej Ezee 9 Ghari 11

CHOCOLATES CONFECTIONERY bury Dairy Milk dbury Choclairs KitKat 5 Star Munch Center Fresh

le Milk Chocolate Perk Gems Nestle Eclairs 10

COLD BEVERAGES Maaza Pepsi Frooti Coca-Cola Thums Un Sprite 6 10 Limca

Brand Equity Ratings (2017)



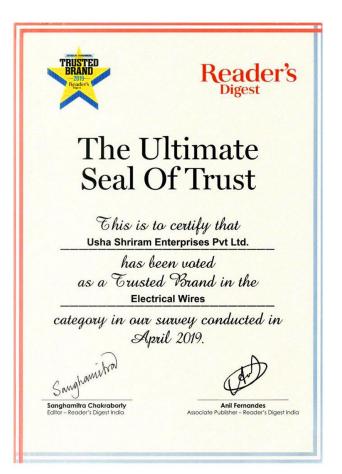
BRAND EQUITY

THE ECONOMIC TIMES FEBRUARY 14-20, 2018

	PRODUCT BRANDS		N	10ST		R	USTED	B	R	AND
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3	Lifebuoy	3	1	Samsung	1	PI				2017 2010
4	Dettol	6	2	LG	2	1			1	Cadbury Dairy Milk
5	Samsung Mobiles	2	3 [Usha	3				2	Perk
10070	Parle Biscuits	46	4	Sonv	A	t			3	Kit Kat
7	Britannia Biscuits	20	5	Prestige	6		TIC	/	4	Nestle Milk Chocolate
	Frooti	19	6	Philips	5			-	5	Nestle Eclairs
)	Samsung consumer Durables	23	7	Videocon	7				6	Nestle Milky Bar
0	Rin	42	8	Whirlpool	8			V	7	Munch
1	Clinic Plus	15	9	Godrej Appliances	12				8	5 Star
2	Tata Salt	5	10	Onida	10				. 9	Alpenliebe
3	Maggi	21	11	Panasonic	9	THE REAL PROPERTY			10	Polo Mint
4	Amul	25	12	Hawkins	11		PERSONAL		11	Halls
5	Coca-Cola	24	13	Baiai Appliances	13		CARE		12	Mentos
	Glucon-D	28	14	Havells	15		LARE		13	Center Fresh
1	Fair & Lovely	4	15	Voltas	17		-2017 2016-		14	Candy Man
	All Out	27		Stables Andrew State		Carlo Carlo	-2017 2016-	and the second	15	Pulse
	Kurkure	29				1	Lux	4		
	Horlicks	11		MOBILE HANDSETS		2	Lifebuoy	1		FABRIC CARE
	('			TABLETS		3	Dettol	3		
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		12	4	Micromax		10	Vaseline	10	5	Nirma
		/ '	5	Орро	9	11	Boroplus	14	6	Tide
5			6	Lenovo	4	12	Himalaya	18	7	Wheel
			7		8	13	Pantene	15	8	Godrej Ezee
2			8	Motorola	-	14	Johnson & Johnson	13	9	Ghari Detergent
1			10	Lava Sopy Vporia	6	15	Godrej No 1	22		
	A A		10	Sony Xperia	2	16	Patanjali (Personal Care)	16		
1		ALL STREET	1300	AUTO FOUR WHEELERS		17	Godrej Hair Dye	23		COLD BEVERAGES
S	ERVICE BRAND	S	1			18	Santoor	24	4	-20172016
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	Airtel	1	1		1	20	Parachute	NE	1	Frooti
	Vodafone Idea	3	1	Maruti	1	21	Garnier	17	2	Coca-Cola
	State Bank Of India	2	2	Hyundai	6	22	Pears	9	3	Thums Up
		and the second se	3	Tata Motors	2	23	Lakme	19	4	Pepsi
5	Reliance Jio	10	4	Honda	3	24	Vicco Turmeric	21	5	Maaza
6	Big Bazaar	4	5	Volkswagen	12	25	Nivea	20		C

Trusted Brand (Reader's Digest)









EUROLEX was launched at the dawn of the new millennium. It symbolizes modernity, totally in sync with the forward looking 21st century attribute of vivacious, contemporary and youthful verve. Over the last 15 years the name EUROLEX has been used extensively along with "USHA and USHA SHRIRAM" for a spectrum of products. EUROLEX has also become a successful standalone Brand for Home Appliances and other products.

The success of EUROLEX can be gauged by the fact that when Home Appliances were launched independently under this Brand, it soon became the fastest growing Brand in the market. All products marketed under the Brand EUROLEX come with a distinct and attractive packaging. The company endeavours to provide the best product features in each category.

With the rich legacy of USHA SHRIRAM and the energy, drive and passion of EUROLEX, we are on a threshold of exponential growth in all our product range.

USHA / USHA SHRIRAM Product Categories



IPR's available with Company

S. NO.	CATEGORY	ITEMS
1	LIGHTING	LED LAMPS LIGHTING FIXTURES STREET LIGHTING OFFICE LIGHTING
2	HIGH VALUE APPLIANCES	WATER PURIFIERS AIR PURIFIERS VACUUM CLEANERS
3	COOKWARE	PRESSURE COOKERS COOKWARES
4	ELECTRONICS	TELEVISIONS MOBILES & ACCESSORIES CCTV CAMERAS RADIO, MUSIC SYSTEMS COMPUTERS, ACCESSORIES & CALCULATORS PRINTERS,CARTRIDGES

USHA / USHA SHRIRAM Product Categories



IPR's available with Company

S. NO.	CATEGORY	ITEMS
5	FURNITURE & ACCESSORIES	HOME OFFICE SCHOOLS INSTITUTIONS MATTRESSES BED LINEN, COVRES ARTICLES OF INTERIOR DECORATION
6	FMCG	TOOTHPASTE, SHAMPOO, CREAMS FACE MASKS MOSQUITO REPELLANT INDUSTRIAL GLOVES
7	HOME CONSTRUCTION	WIRES & CABLES CIRCUIT BREAKERS (MCB's)

USHA / USHA SHRIRAM Product Categories



IPR's available with Company

S. NO.	CATEGORY	ITEMS
8	LUGGAGE	SOFT & HARD LUGGAGE
9	SOLAR ENERGY	PANELS, BATTERY, SOLAR STREET LIGHTS

EUROLEX brand is available for all categories including FANS & APPLIANCES.



The Product Universe







COOKWARE









The Product Universe





WIRES AND CABLES



MODULAR Switches



PIPES AND ACCESSORIES



TELEVISIONS



The Product Universe



HOME & OFFICE Furniture





MATTRESSES



MUBILE PHUNES& CCTV CAMERAS



Company Philosophy & Core Strengths





Bring Home Happiness

- Constant improvement and striving for the best to keep ahead of the competition
- Developing innovative products based on consumer research
- Focusing on customer satisfaction and delight through highest standard of quality & service

Usha Shriram is known for its quality and reliability and has built its reputation over three decades.

Our Core Strengths



- Brand
- Distribution Network
- Product Design & development
- Quality Systems & Vendor Development
- After Sales Service

Our Core Strengths

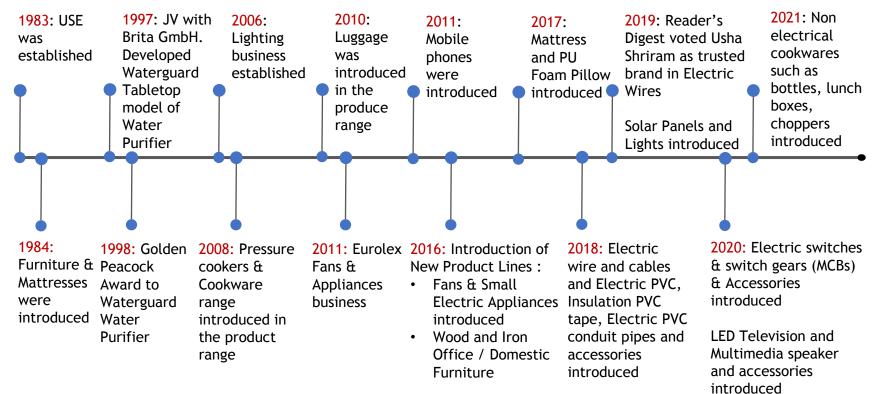


We control all aspects of manufacturing such as :

- Market Research
- Product Design and Development / Packaging Design
- Mold / Dies Manufacturing
- Quality Control
- Logistics
- Systems and procedures for new vendor approval, product approval, component approval, quality control etc.
- Pricing

Key Milestones Achieved





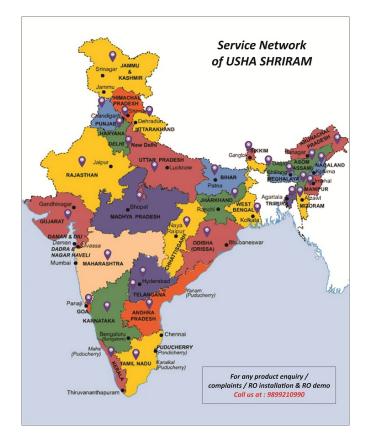
Deep & Wide Distribution Network in India



Distributors	 Number of distributors in East are around 20 with a reach to 500 retailers. In North, there are around 10 distributors with a reach to 200 retailers Currently selling only lighting products through distribution channel Currently have one franchisee store each at Noida and M.G. Road for Furniture
Canteen Stores Department (CSD) business	 Supplying to CSD for last many years Products approved: LED bulbs (9 SKU's), Pressure Cookers (7 SKU's), Luggage (3 SKU's), Water Heaters (5 SKU's), RO Water Purifier (1 SKU), Ceiling Fan (1 SKU), Facemask (1 SKU)
Central Police Canteens (CPC) business	• Recently got approved as a supplier to CPC. Currently over 60 SKUs are approved

Wide After Sales Service Network





- Covered all corners of India with servicing in Shillong in East, Rajkot in West, Srinagar in North and Kochi in South
- Over 150 service center are located across
 India



Company products are being extensively sold through online platforms like Flipkart, Amazon. We have over 100 products listed. The sales are happening through our licensee GlobalBees and others.

To see the product listing, please visit the Usha Shriram Store on Amazon.

Brief review of financials and growth potential



Our operations were adversely affected due to external factors including launch of subsidized LED bulbs by Government of India followed by disruption due to demonetization, GST and two years of Covid19. This resulted in serious cash flow problems and the company could not achieve its full potential of growth.

<u>Outlook</u>

Looking at the strength of the brand, Pan India awareness and huge market size including growing middle class, we can achieve high growth in a short time.

A measure of the success can be seen from the fact that our licensees are doing well because of the strength of our brand name.

Brief review of financials and growth potential



Broadly we can plan our expansion in the following categories:

Civil / Retail Market

In the past we have successfully sold lighting products and cookware in the civil market. These categories represent a market size of Rs. 35,000 Cr and Rs. 12,500 Cr respectively. We need to re-launch both these product categories. In lighting the competition is from Havells, Polycab, Orient, Syska, etc. and in Cookware from Hawkins and Prestige. With USHA brand, we can make quick inroads and reach turnover of Rs. 150 Cr in two years time.

Canteen Stores Department (CSD)

We have 30 SKUs approved in this segment and the company has a very successful track record. During last few years, we have lost lot of orders due to non-execution due to shortage of funds. We can reach a turnover of Rs. 40 Cr. with a net contribution after all expenses of Rs. 12 Cr. in two years time. Further there is a potential to grow this category to Rs. 100 Cr. within next five years.



Licensing Business

In this current financial year, our licensees are expected to do a turnover of Rs. 150 Cr. giving us a royalty of Rs. 4.50 to 5.00 Cr. The license business is growing very fast and will touch Rs. 250 Cr. in next two years time.

Online sales

This is a very fast growing segment. We launched our sales in Feb./March 2023 through GlobalBees, one of the leading players in this segment. We have already reached a level of Rs. 75 lacs right now. This figure would be min. Rs. 2 Cr a month in the next financial year. Almost 100 SKUs under USHA SHRIRAM brand are already available on Amazon and Flipkart Platform.

Given a proper cash flow support / inputs the company turnover can exceed Rs. 400 Cr. in two years time.



Thank You